



Webinar

How can BESS and solar fight food inflation?



Alight is a leading **solar-as-a-service** partner for corporate and industrial customers across Europe.

Alight is an IPP (independent power producer) and developer that finance, build and operate solar installations that generates renewable energy.

Independent from the old energy industry, a **100% focus on solar and storage**

+70

Solar plants
under mgmt or
construction

+500

MW of solar
under mgmt or
construction

+2.5 GW

Offsite projects
under
development

+80

Team
members
across EU



Support
Global
Compact



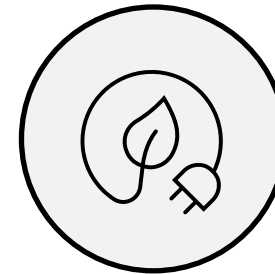
Why your energy mix is now a board room issue

Energy prices are a key driver for UK food inflation

- UK food inflation is set to rise to 5.7% by December 2025
- Energy accounts for one third of the rise since 2022
- Increased price volatility and uncertainties in grid infrastructure adds uncertainty

But it's not just about cost...

- Customers increasingly demand visible action on sustainability
- Geopolitical risks are highlighting the need for greater resilience in energy supply



The energy market is evolving

Increased volatility driven by gas prices and intermittent generation

Government support for quicker planning and grid connection timelines

Cost of BESS has dropped by 50% over the last two years

Addition of energy storage **increasing complexity** of solutions



**Lots of
opportunity,
but complex
choices**



PPA or capex?

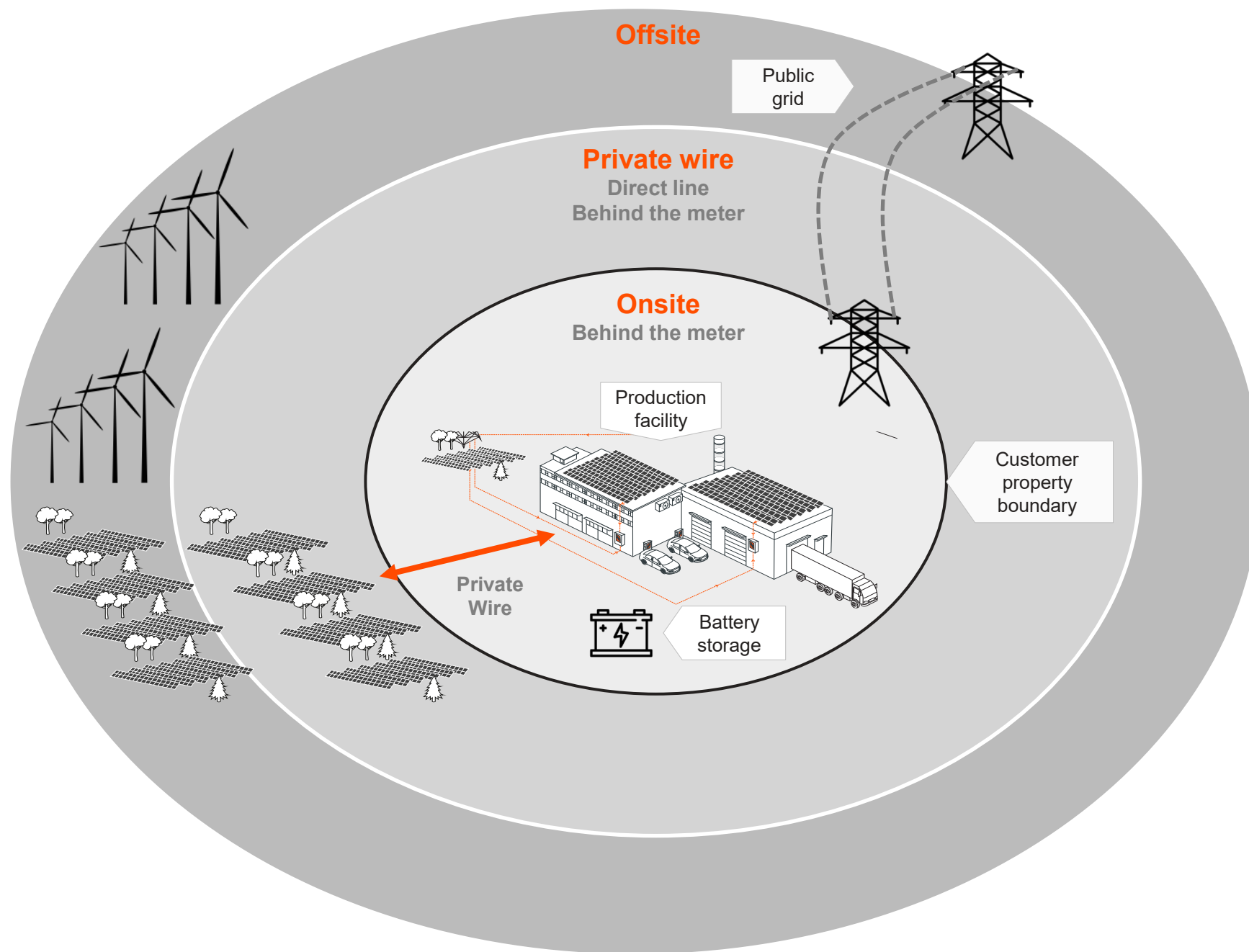
Onsite or near-site?

When does it makes sense to add BESS?

Which revenue streams can you unlock?

Lowest price or highest savings?

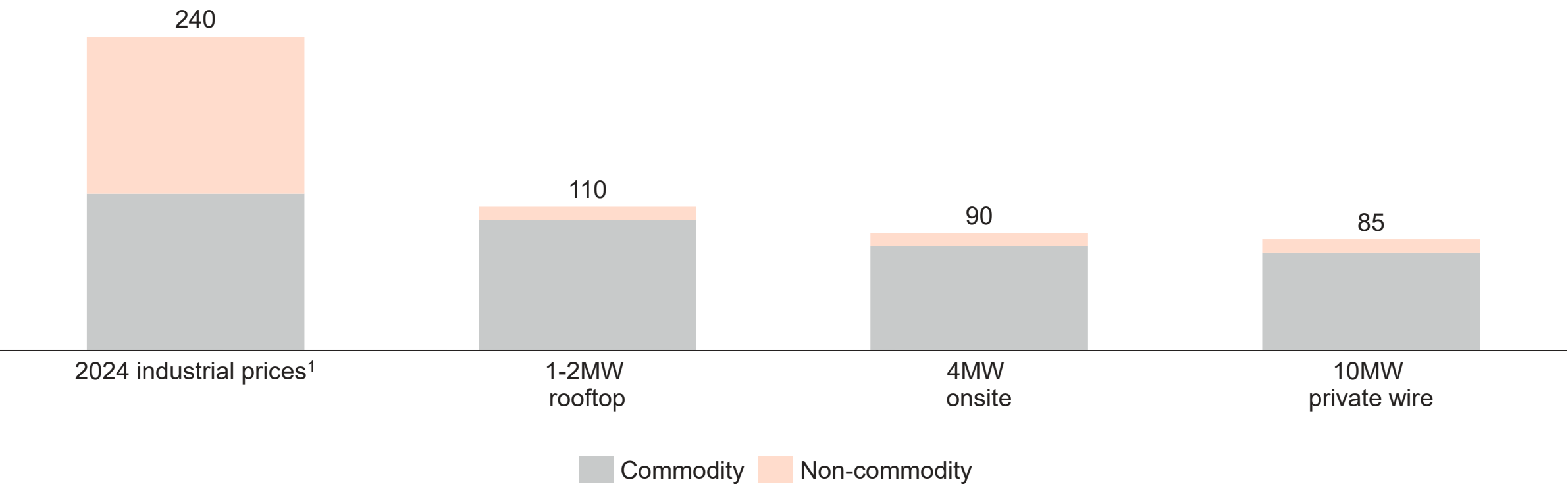
Your options for sourcing renewable energy





The savings case for behind-the-meter solar

Industrial prices vs. 15-year PPA* (£/MWh)








*Variable - based on example projects
¹Department for Business and Trade



Two main models for funding your project

PPA or CAPEX

		POWER PURCHASE AGREEMENT (PPA) (Opex)	BUILD AND OWN (Capex)
Investment		No investment required	100 % by customer
Payment model		Per kWh	System purchase, O&M and upgrades
Tenor		10+ years	Multiple contracts with varying tenor
Pay-back		Savings day 1 (0 days)	+10 years
Risk		Supplier bears risk and is incentivized to maximize performance	Borne by customer

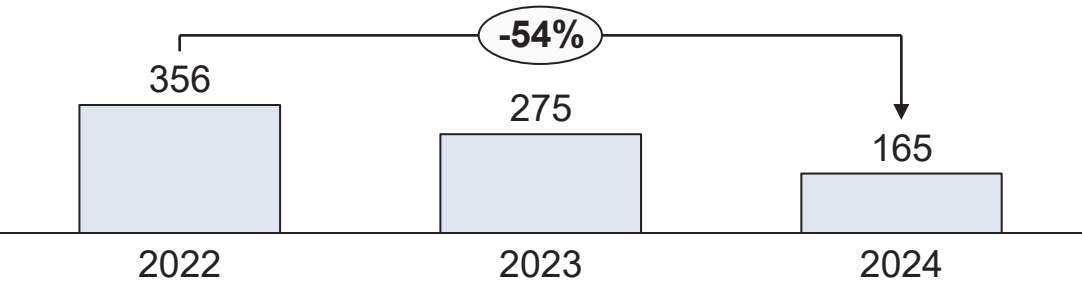


Behind-the-meter battery adoption has lagged utility-scale, but two key factors have improved its economic viability

1

Over **50% reduction** in the price of battery energy storage systems over the last two years

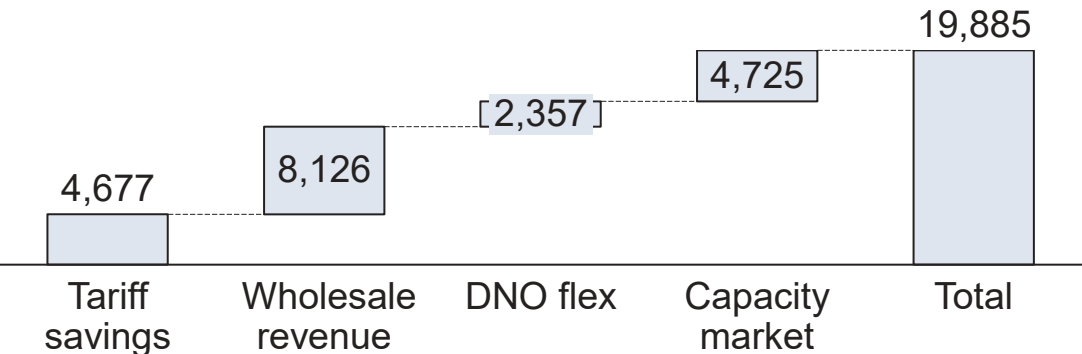
Prices for turnkey energy storage systems (Real 2024 \$/kWh)¹



2

Multiple value stacks can now be accessed with behind-the-meter batteries

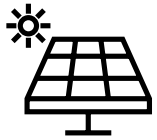
Example annual value from 500kWh/250kW battery storage (£)²



Sources: ¹BNEF, ²Economics for a UK supermarket

To unlock the value stack you need to understand your tariff optimization opportunities

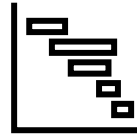
Tariff optimization behind-the-meter opportunities



Solar self-consumption



Time of use arbitrage



ToU levy reductions (e.g. capacity markets)



Capacity or demand charge reduction



Demand reduction during critical peaks (e.g. the triads)

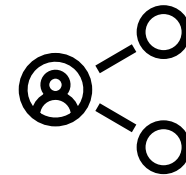


Network tariff optimization (e.g. swapping residual bands)

Market participation front-of-the-meter opportunities



Capacity market participation

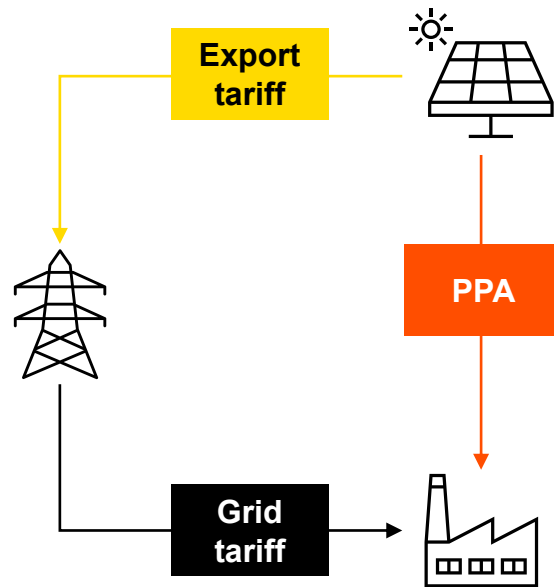


Electricity market participation (e.g. P15)

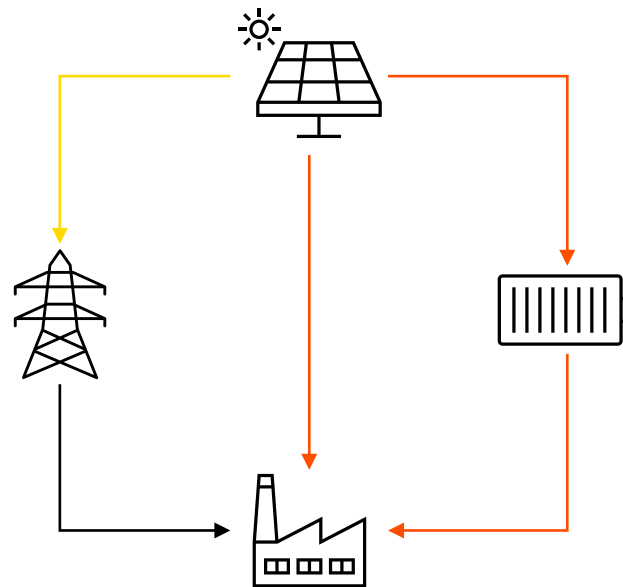


There are two distinct dispatch strategies when integrating batteries with solar behind-the-meter

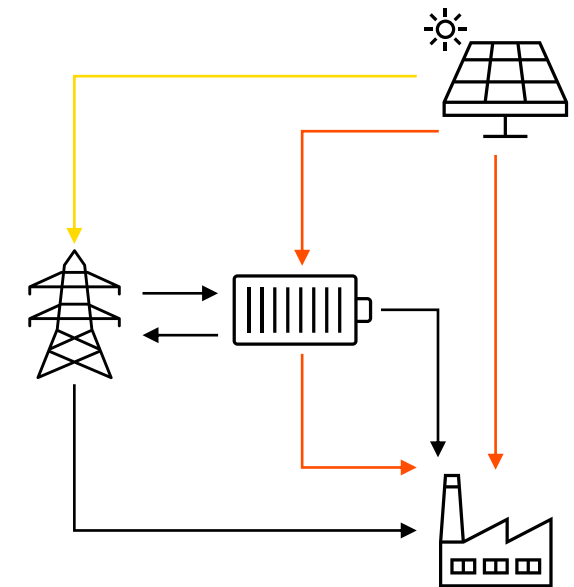
Solar-only PPA



Solar + BESS: tariff optimisation



Solar + BESS: full market access

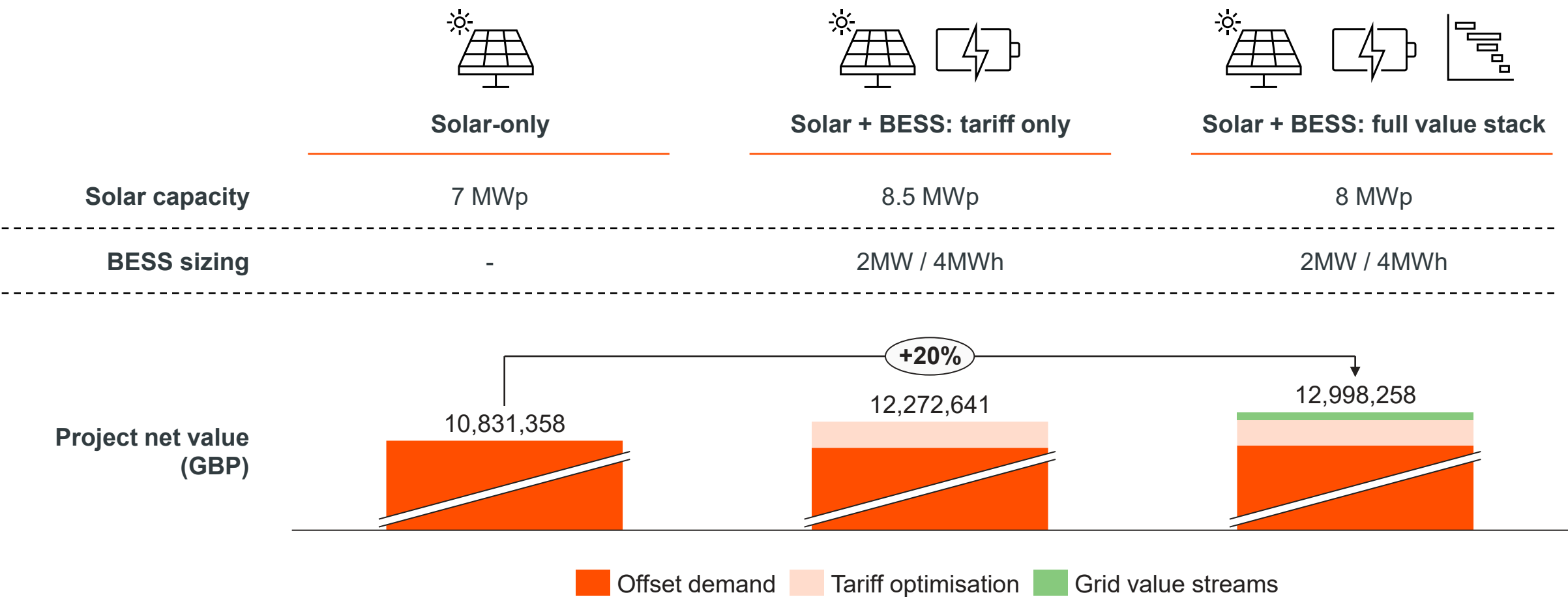


Secure savings – low complexity

Higher upside – high complexity

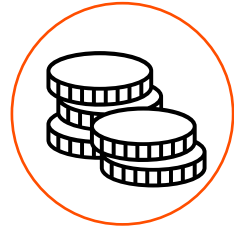


One industrial business we are working with identified up to 20% increased value through increasing solar capacity and adding BESS





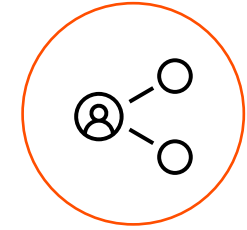
Industrials have several options for how to fund and operate a battery storage system



Capex investment



Battery lease



Risk-sharing

Funding model

- ▶ Site designs, installs and funds the battery

- ▶ Developer designs, installs and funds the battery

- ▶ Developer designs, installs and funds the battery

Revenue model

- ▶ Site receives all benefits from the battery

- ▶ Site receives all benefits from the battery
- ▶ Developer receives monthly lease payment

- ▶ Developer and site split the benefits from the battery

Operating model

- ▶ Site takes responsibility for dispatch strategy

- ▶ Site takes responsibility for dispatch strategy

- ▶ Developer takes responsibility for dispatch strategy



How to get started...

What is a “good site” for solar?

- Consumption
- Available surface
- Owner of building
- Insurance

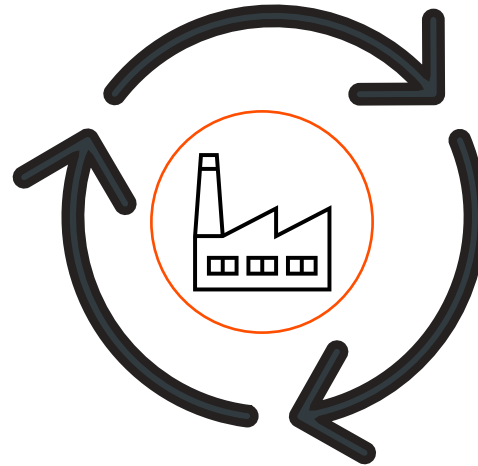
What makes a good case for BESS?

- Level of export
- Tariff structure

Stakeholder alignment key to success

Internal

- ▶ Procurement
- ▶ Site team
- ▶ HSE / Risk / Insurance
- ▶ Legal
- ▶ Finance
- ▶ Sustainability
- ▶ ...



External

- ▶ Grid
- ▶ Planning
- ▶ Landowner or land-lord
- ▶ ...



What does the process look like?

Define business case potential

Sign development exclusivity



Scan adjacent land*

Scan relevant land areas,
approach landowner(s) and
negotiate land lease



Sign HoT and land lease

Signing the Heads of Terms
and land lease



Development, PPA & construction

Finalise permitting, PPA
and initiate construction



Let the sun shine

Start of electricity production



Generate value

- ✓ Financial savings
- ✓ Financial hedge
- ✓ Additional green electricity
- ✓ Inspiring communication





Next step

Discover what solar can do for your sites

- Exclusive offer for FDF members
- Bespoke solar & BESS assessment for your UK sites (worth up to £10k)
- Delivered by our specialist team with 50+ years' experience and 500 MW under management

What we need from you:

- Hourly consumption data
- Tariff structure
- Site coordinates

What we deliver:

- Indicative design
- Business case
- Potential private wire options



Q&A



Thank you!